Te Mahere Rautaki a Ōtihi

Odyssey Strategic Plan

2022-2027



Kia ora e hoa mā

We are in a changing landscape. There are increasing expectations of evidencing our commitment to Te Tiriti o Waitangi and there are challenges and opportunities in an environment experiencing change - health system reforms, the impacts of Covid-19, and workforce shortages.

As a leader in the behavioural health space (addictions, harm reduction, and wellbeing), we see the opportunity to boldly state our position and influence the future. We want to be a great Te Tiriti o Waitangi partner, grow ourselves and our sector, advocate for change, and partner for outcomes.

This plan enables us to think big and recognise and respect our current journey. We will build annual plans that consider kaimahi, tangata whai ora, and whanau, and reflect our aspirations.

We will continue to create hopeful and safe spaces for change with opportunities to reflect, learn, and connect so that people can move towards a brighter future.

"The moana provides a line of sight to our journey and our brand. Our vision elicits trust in us as an organisation."

Tō Tātou Aronga Our purpose Ka hangaia e mātou he whare haumaru, he whare tūmanako Tō Tātou hoki e tīni ai te tangata, he wāhi whakaaroaro, he wāhi ako, he wāhi Matakitenga tūhono anō hoki, mei kore e puta tatou Our vision ki te wheiao, ki te ao mārama. We create hopeful and safe spaces for change with opportunities to reflect, Poutia, heretia tuia te muka tangata ki te learn, and connect so people can move pou tokomanawa ka tū mana motuhake; towards a brighter future. Ka noho herekore i ngā waranga me ngā wero nui o te ao. People, whānau, and communities are connected and supported to live the lives they want, free from drug, alcohol, and other addiction challenges. 03 | Together it's Odyssey Strategic Plan 2022-2027 | 04

Ngā Pou o Ōtihi Odyssey Pillars



Whakawhirinaki | Trust

Pono | Honesty

Haepapa | Responsibility

Matapopore | Concern

Aroha | Love

Ko Te Tiriti o Waitangi tō tātau tūāpapa

Te Tiriti o Waitangi is our foundation

Titiro whakamuri kia kōkiri whakamua, tau ana

Look to the past so that we move into the future with dignity

Whakahōnoretia Te Tiriti o Waitangi Ka whakatairangatia te ōritetanga o te tangata, ōna kanorautanga kia tū ngātahi ai

Honour te Tiriti o Waitangi. Support equity, diversity, and inclusion

Our commitments to honouring Te Tiriti o Waitangi, pursuing equity for Māori, and supporting diversity and inclusion throughout Odyssey, are reflected in these goals:

- Improve recovery outcomes for Māori
- Seek equity
- Support diverse communities
- Be accessible to all

"The solidity and stability of the maunga reflects Te Tiriti as our foundation. We will be an honest and trustworthy partner with Māori."

He taonga ō tātou Kaimahi

Kaimahi are our wealth

He aha te mea nui o te ao? He tangata, he tangata, he tangata

What is the most important thing in this world? It is people, It is people

Whakamaiohatia, kauanuanutia, tautokohia ō tātau tāngata

Value, respect, and support our people.

Our kaimahi are important to us. We recognise the need to value, respect and support them, directly and through the environment we provide.

- Support and grow our workforce
- Provide strong structure and resources
- Use information effectively
- Protect our whenua

"The river flows to the sea, enabling and supporting our vision – our kaimahi enable and support our vision. We have a responsibility to value, respect and support our kaimahi." He pūkenga auaha ki te whakahaumanu me te whakaora tāngata tō mātou

Innovation in recovery and wellbeing is our strength

> He kāhu ki te rangi, he moho ki te koropuku

Leadership considers things from every perspective

Ka whakamahia tō tātou pūkenga auaha kia puta ai tātou ki te wheiao, ki te ao mārama

Use our expertise to innovatively enhance recovery and wellbeing.

Odyssey has been at the forefront of innovative services and solutions – we'll keep innovating to enhance recovery and wellbeing throughout our communities.

- Develop Odyssey as a centre of excellence and innovation
- Support whānau toward wellbeing
- Create services that meet community needs
- Actively address stigma and discrimination

"The waka, our innovation and creativity, needs to be strong to carry us to where we need to go. Our concern for making a difference in the lives of the people we work with underpins our passion to continue to innovate and promote recovery."

Ko ngā hononga me te tohatoha kõrero whaimana te ara whakamua

Connection and sharing our stories are our future

> Ko tā te Rangatira kai, he kōrero

The sustenance of chiefs is speechmaking

Mā ngā hononga me ngā rangapū e whakawhānui ai tātou. Ka tohaina ō tatou kaupapa mā ngā pakiwaitara

Extend our reach through relationships and partnerships. Share our kaupapa through stories.

We believe we're stronger when we connect and share with others. Relationships and partnerships will help us reach further and provide to more people. When we share our stories, we create further opportunities for change.

- Develop values-aligned partnerships
- · Actively manage relationships, lead change, and share knowledge
- Hear and respond to what people say
- Share stories of hope, recovery and impact

"The whare is where we come together to share our stories. We reflect the love and passion for what we do and the difference we make."

